



# STATE OF CONNECTICUT

## BOARD OF TRUSTEES

FOR THE STATE COLLEGES

1280 ASYLUM AVENUE HARTFORD, CONNECTICUT 06105

### RESOLUTION

concerning

"ZERO BUDGETING"

September 8, 1972

WHEREAS, Governor Meskill in his memorandum of May 17, 1972 on "zero budgeting" requested all heads of state agencies to "...fully examine your Present Level of operations and, acting on your own, within statutory restrictions, set the machinery in motion to present your Requested 1973-74 Budget with such cost saving improvements as you decide are reasonable, justified, and will meet the goals of more efficiency in Government and better service to the people of Connecticut at the lowest possible cost."; and

WHEREAS, Commissioner Carlson's General Letter No. 73-1 of August 11, 1972 further identified the Governor's intent to require "...agency and department heads, fiscal staff and program experts to evaluate all current programs and expenditures, weighing programs and related expenditures in priority order and by degree of optional or discretionary character."; and

WHEREAS, The timetable for preparation and submission of the 1973-74 budget requests for the State Colleges prevented implementation of the "zero budgeting" concept; and

WHEREAS, Development of the 1974-75 budget will allow full utilization of the "zero budgeting" process; be it

RESOLVED, That the Executive Secretary of the Board of Trustees and the Presidents of the Colleges develop a format consistent with the "zero budgeting" concept for a review of all existing programs and services; and be it further

RESOLVED, That the Presidents initiate and complete by January 31, 1973 such a review on their respective campuses and provide for the standing committees of the Board a report useful in preparing guidelines for developing the 1974-75 budget requests.

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Present: Presidents Haas, James, Jennings; Administrative Deans Clow, Heide, Robinson, with Mr. Fred Herbert in lieu of Dean Lowe; Dr. Ritchie and Mr. Boynton.

1. It was agreed to recommend to the Board of Trustees that the Board pass a resolution at its next meeting asking each college to make an analysis in line with the "zero budgeting" concept of all programs and services covering all areas of college activity; this analysis should be sufficiently advanced to provide guidance and justification by the time the basic outlines of the 1974-75 budget are developed.
2. It was agreed that as it becomes necessary to increase faculty productivity, this will ordinarily be accomplished by increasing average class size rather than by increasing the number of contact hours of teaching per week.
3. It was agreed that the Board of Trustees would not be asked to approve a revised 1973-74 budget; rather, the presidents would indicate to the Board how they hope to meet the requirements of the executive branch of government that the '73-'74 budget not exceed authorized spending for 1972-73 by more than 3.3 per cent, and the presidents would then seek approval from the Trustees for their proposals.
4. It was agreed that the colleges would endeavor to meet their projected enrollments for 1973-74 regardless of the budgetary situation; it was also agreed that if need be SCSC might elect not to use the new physical education facility that is scheduled for completion in the middle of the 1973-74 academic year.

Manson Van B. Jennings  
August 23, 1972